



# **INDIAN INSTITUTE OF MANAGEMENT CALCUTTA**

## **INTERPERSONAL EFFECTIVENESS AND LEADERSHIP EXCELLENCE**

**PROGRAMME DIRECTOR: PROF. CHETAN JOSHI**

**PROGRAMME DATES: AUGUST 22 - 26, 2022**

**PROGRAMME VENUE: MDC, IIM CALCUTTA**



## INTRODUCTION:

Leadership is the process of interpersonal influence over the activities of team members towards the achievement of organisational goals in a given situation. In contemporary organisational life, managers need to work effectively with peers, supervisors and subordinates. Understanding self and influencing others forms an integral part of this endeavor. This Programme will help you to understand about self and develop your interpersonal effectiveness as well as leadership skills.

## KEY TOPICS:

The Programme content includes two specific modules dealing with the theme of interpersonal effectiveness and leadership skill development.

### **Module 1: Understanding Self and Interpersonal Effectiveness**

This module will help participants to become aware of their own needs, perceptions and feelings and how the same affects or is affected by others' needs, perceptions and feelings. Participants thus become aware about the antecedents and consequences of their interpersonal styles. Individual participants will become aware of their primary conflict handling styles, negotiation style and team work styles.

### **Module 2: Building Leadership Potential and Skills**

Individual participants will diagnose their leadership styles and why the same is or is not appropriate in different situations. Managers will also learn about when to use which leadership style in decision making situation, how to handle conflict and exercise influence in resolving conflicts, and how to lead teams.

## PEDAGOGY:

Concept sessions, diagnostic instruments, group activity through breakout rooms, and case study discussions.

## WHO MAY ATTEND:

The programme as such is useful for all managers/executives/administrators irrespective of their functions, hierarchical position and business involvement – be it in the private/public sector organisations, multinational companies, government organisations or non-governmental organisations. We believe that an organisation will get an optimum return from this programme by sponsoring a team of 2 – 4 managers who have responsibility for managing a department, division, business group, or the entire organisation.

## PROGRAMME DIRECTOR:

**Prof. Chetan Joshi** is a Professor in the Organizational Behavior area group at IIM Calcutta. He holds an MBA from University of Roorkee and a doctorate in management from Richard Ivey Business School, Western University (formerly University of Western Ontario), Canada. His award winning research has been presented at international conferences such as the Administrative Sciences Association of Canada, Society for Industrial and Organisational Psychology, International Congress of Psychology and the Academy of Management. He has developed simulations and exercises which have been showcased at the annual conferences of the OBTS Teaching Society for Management Educators. His co-authored case studies and teaching notes are available from Harvard Business School Publishing.

In addition to **Prof. Chetan Joshi**, other faculty member(s) with expertise in the areas of Interpersonal Effectiveness and Leadership may also teach in the programme.

## PARTICIPANTS' FEEDBACK ON THE PROGRAMME:

"My experience in the IELE MDP was awesome. The faculty members teaching in the program were excellent. The content covered was correlated with self-study cases or activity based learnings. After the end of the program we were able to judge ourselves and definitely came to know the areas of improvement."

"This program provided an opportunity to introspect in many behavioral aspects and how we can improve on our drawbacks to excel in the corporate world (or even in daily life). I would recommend the program because you get to live the life of an IIM student (in some respect) and an opportunity to learn something new."

## PROGRAMME DETAILS:

**Duration:** August 22 – 26, 2022

**Programme Commencement:** 9:00 AM on August 22, 2022

**Programme Conclusion:** 2:00 PM on August 26, 2022

**Venue:** Management Development Centre (MDC), IIM C Campus

**Accommodation:** For Residential participants

Check in: August 21, 2022 (6:00 pm onward)

Check out: August 26, 2022 (2:00 pm)

## PROGRAMME FEES:

Residential (R) : ₹ 125,000/- plus taxes and surcharges as applicable.

Non-Residential (NR) : ₹ 115,000/- plus taxes and surcharges as applicable.

We would strongly encourage candidates to enroll as Residential participants, as the experience of an MDP is optimized in a full-immersion mode.

## Discount on Programme fees:

A discount of 10% on the Programme fees can be availed by an organization if it nominates at least 4 participants for a particular MDP.

## Terms & Conditions:

- Participants would have to make their own travel arrangements.
- Accommodation at IIM C will be provided till 2.00 p.m. on the last day of the Programme. Participants staying beyond this time will have to bear additional stay and food charges, which they have to settle directly with the hospitality service provider, conditional upon room availability.
- Cancellation Policy: In case you/your nominated candidate(s) does(do) not attend the programme, 40% of the programme fees will be retained, as per policy.
- Executive Education Alumni: With effect from April 1, 2017, participants of IIM Calcutta's 'Open' MDPs who attend 20 days of learning through two or more Open MDPs will be eligible to apply for 'Executive Education Alumni of IIM Calcutta' status.

## IIM CALCUTTA'S RANKINGS AND ACCREDITATIONS:

- Triple accreditations by AACSB (Association to Advance Collegiate Schools of Business), AMBA (Association of MBAs) and EQUIS.
- IIM Calcutta is the only B-school in India to be a part of the prestigious CEMS. (The Global Alliance in Management Education or CEMS (formerly the Community of European Management Schools and International Companies) is an international cooperation of leading business schools and universities with multinational companies and NGOs).
- IIM Calcutta has been ranked 2nd amongst all B-schools in India and 21st Globally, in Financial Times: Masters in Management Rankings 2020.

## HOW TO APPLY

- You can apply/nominate your personnel by clicking on the “Apply Now” link corresponding to the particular MDP, as appearing on our online calendar available at: <https://iimcal.ac.in/mdp/mdp-calendar>
- Once the candidature(s) is(are) approved, the sponsoring authority or participant (in case of self-nomination) will be intimated over email along with the Payment Advice seeking programme fees in advance.
- Programme fees can be remitted online through Electronic Fund Transfer(NEFT/RTGS).
- Upon remitting the fees online, kindly intimate CMDP office with the UTR No./relevant transaction details through email, so that we can connect your remittance to your nomination(s).

**Please note that confirmation of participation is subject to receipt of Programme fees by CMDP Office before commencement of the MDP.**

### Our correspondence address is as follows:

CMDP Office  
Management Development Centre (MDC)  
Indian Institute of Management Calcutta, Diamond Harbour Road  
Joka, Kolkata - 700 104 Phone: +91 33 7121 6000-01 (Extns: 6012/6005)  
Email: [program\\_mdp@iimcal.ac.in](mailto:program_mdp@iimcal.ac.in)  
Weblink: <https://www.iimcal.ac.in/mdp/mdp-calendar>



For all other details on administrative matters please refer to the ‘Guidelines for Participants’ on our website or e-mail to [program\\_mdp@iimcal.ac.in](mailto:program_mdp@iimcal.ac.in)